

Speaker Biographies

Shareholder Access to the Boardroom

March 2, 2010

Carol Hansell (Moderator)

Carol Hansell is a senior partner in the Corporate Finance & Securities, Corporate Governance and Mergers & Acquisitions practices. She has acted for both private and public corporations and for governments on a variety of matters, including acquisitions, financings and reorganizations.

Carol regularly advises boards and their committees in the context of transactions, board investigations and special committee work and on their governance practices generally. She acts as an independent advisor to several board Chairs. She also participates in board meetings of several significant organizations to provide them with immediate advice with respect to both their process and the substantive issues before the board. She works with investors in structuring their investments and with management teams in all aspects of governance.

Carol's clients have included many of Canada's largest public companies. She has also worked closely with two large private, family-owned multinational companies to develop ownership and governance strategies as part of their family succession planning. Carol also has extensive experience with investigative work, both for special committees of private sector boards and for government.

Carol has had extensive involvement in the development of public policy in Canada. She served as the Special Advisor to the Task Force on the Independence of the Bar established by the Law Society of Upper Canada, and as a member of staff for The Toronto Stock Exchange's Committee on Corporate Governance in Canada (which produced the Dey Report) and provided advice to the Joint Committee on Corporate Governance (which produced the Saucier Report). She has led three public policy forums to elicit the views of senior members of the business community on the development of governance regulation in Canada.

Carol is the past Chair of the Securities Advisory Committee ("SAC"), which provides advice and assistance to the Ontario Securities Commission. She was a member of the Five Year Review Committee, the Advisory Committee established by the Minister of Finance to review securities laws in Ontario (which produced the Crawford Report). She has also served as a Commissioner on the Blue Ribbon Commission on the role of the board of directors in corporate strategy established by the National Association of Corporate Directors in Washington, D.C.

David Denison

David was appointed to his position in January 2005. As the President and CEO of the CPP Investment Board, David is responsible for leading the organization and its investment activities.

David has 31 years of experience in the financial services sector, including senior postings in the investment, consulting and mutual fund businesses in Canada, the U.S. and Europe.

His previous firms have included Merrill Lynch, S.G. Warburg Canada, Midland Walwyn and Mercer Consulting.

He joined Fidelity Investments Canada in 1995 as the company's Chief Operations Officer and was later named President. David spent the years from 2000 to 2003 as President of Fidelity Investments Institutional Brokerage Group in Boston before resuming his duties as President of the Canadian company, a position he held until his appointment to the CPP Investment Board.

A native of Gander, Newfoundland, David was raised in Montreal. He is a graduate of the University of Toronto with undergraduate degrees in mathematics and education. Following six years as an educator, Mr. Denison earned his Chartered Accountant designation and began his business career.

He is the Chair of the Canadian Coalition for Good Governance and a director of York University, The United Way of Greater Toronto and the Investment Committee for the Toronto Community Foundation.

Mary Mogford, ICD.D, F.ICD

Mary Mogford is a member of the Board of Directors of the Potash Corporation of Saskatchewan and of MDS Inc. She has also served on the Boards of Directors of Falconbridge Limited; Sears Canada; Sears Canada Bank; Empire Company Limited; Battle Mountain Gold of Houston, Texas; Midland Walwyn Inc.; Credit Suisse Canada; Credit Suisse First Boston Canada; Hemlo Gold; Teranet Inc.; Ontario Blue Cross; and the Altamira Advisory Council.

Ms. Mogford is also an Honorary Member of the Board of the Hospital for Sick Children, an Honorary Governor of Trent University and an Associate Member of the Board of the Canadian Policy Research Network. Ms. Mogford was formerly Vice Chair of the Hospital for Sick Children; a Trustee of the Toronto Symphony Foundation; the Chair of the Ontario SuperBuild Board; a member of the Economic Council of Canada and the Boards of Directors of the SickKids Foundation; the Nature Conservancy of Canada and the Institute of Corporate Directors.

In May of 2002, Ms. Mogford was made a Fellow of the Institute of Corporate Directors in recognition of her contribution to corporate governance in Canada. In June 2004, she was one of the first directors in Canada to receive the professional designation ICD.D. after successfully completing the ICD Corporate Governance College Directors' Education Program.

Ms. Mogford was formerly Ontario Deputy Minister of Finance (Treasury and Economics) and Deputy Minister of Natural Resources. She was the first woman to be appointed to either of these positions.

Ms. Mogford was educated at the University of Wales and at the College of William and Mary in Williamsburg, Virginia where she was the Lady Astor Scholar.